

**Finance and Resources Committee  
of the Board of Management**

**Meeting to be held on Monday 4<sup>th</sup> November 2019  
at 17.30 hours in the Boardroom  
(Chair of Audit Committee to attend)**

**AGENDA**

1. Apologies.
2. Declaration of Members' Interests.
3. Minutes of Previous Meeting 2 Sept. 2019
4. Matters Arising
5. Head of Finance Report
6. Draft Annual Report of the External Auditors to the Board of Management  
and the Auditor General for Scotland (Appendix 1)  
*Note that this report is for review by the Audit Committee has been  
attached for the information of the Finance Committee.*
7. Draft Audited Financial Statements (Appendix 2)  
for 12 months to July 2019  
*Committee to review in conjunction with the recommendation of the  
Audit Committee. Finance Committee to recommend approval of the  
Financial Statements by the Board of Management.*
8. Management Accounts - (Appendix 3)  
Quarter to Oct 2019 and Year to July 2020  
*Committee to review and note*
9. Monthly Cashflow Forecast for SFC – October 2019 (Appendix 4)  
*Committee to review and note*
10. Report on Estates and Facilities (Appendix 5)  
*Committee to review and note*
11. Report on Procurement (Appendix 6)  
*Committee to review and note*
12. Annual Report of the Finance and Resources Committee (Appendix 7)  
*Committee to review and forward to the Board of Management*
13. AOCB