

#### **SECTION 1:** Review Details (to be completed by <u>reviewee</u>)

Name:	Post:	
Dept/Faculty:	Date of Last	
	Review:	
Reviewer	Reviewer	
Name:	Post:	

#### **SECTION 2: Document Review**

Please confirm that you have discussed the following (to be completed by <u>reviewer</u> )	g Please circle:
CPD Log: Submitted to Human Resources	Yes No
Job description	Yes No
Previous Career Review Documentation	Yes No

#### **SECTION 3:** Achievement of Objectives

Please give details of objectives achieved since last review, or since start of a new job role:

Objective	<b>Objectives Achieved and comments</b> (to be completed by <u>reviewee</u> <u>and reviewer</u> ):



#### SECTION 4: Operational Manager

#### Discussion on Job Role (to be completed by <u>reviewee and reviewer</u>)

You may find the prompts provided on page 5 useful when completing this section.

	Links to Framework		
Key Areas for Reviewer/Reviewee Comments:	*MC	**ES	*** <b>liP</b>
Motivate and inspire your team	1 - 10	1.1, 1.2, 1.4	1, 4
Encourage staff to maximise their potential	1 - 10	1.2, 1.3, 2.2	3, 4, 7, 8
Delivering results	1 - 10	1.1, 1.2, 1.3	4, 5, 6, 8
Contribute to strategies that improve and enhance the learner experience	1 - 10	1.2, 1.3, 1.4, 2.2	3, 4. 6
Wellbeing, Equity and Inclusion	1 - 10	3.1, 3.2	2,7

\*MC – Managers Charter \*\*ES – Education Scotland \*\*\*IiP – Investors in People

SECTION 5: Summary of Key Strengths and Areas for Development (to be completed by <u>reviewer/reviewee</u>)

Key Strengths:		
Areas for Development:		



# South<br/>Lanarkshire<br/>CollegeCareer Review Form –East KilbrideOperational Manager

#### SECTION 6: Objectives for Next Period

(to be completed by *reviewer/reviewee*)

<b>Reviewee Objectives:</b> (to be completed by <u>reviewer/reviewee</u> )	Linked to: - Strategic/Operational Priorities

#### SECTION 7: Staff Development Requests

(to be completed by reviewer)

Development Need	Benefit to Role	Link to Strategic/ Op. Priorities	Planned Date	Action by Reviewee/ Reviewer

#### **SECTION 8:** Review Confirmation (to be signed by the <u>reviewee and reviewer</u>)

Reviewer:	Reviewee:
Signed:	Signed:
Date:	Date:

HR use only	Scanned	Saved	Logged
Initial & Date			

## Operational Manager – Useful Prompts



The following prompts have been developed to provide you with some examples which will help you prepare for your Career Review meeting: -

Theme	Areas for discussion	
Motivate and inspire your team	<ul> <li>Review progress against the College strategic priorities/objectives.</li> <li>Communication with team members and cross-college.</li> <li>Ensure open and excellent communication and responsiveness to other departments and teams.</li> <li>Demonstrate involvement in developing operational plans and contributing to departmental self-evaluation documents.</li> <li>Plan for continuous improvement.</li> <li>Demonstrate behaviours required within the Managers Charter.</li> </ul>	
Encourage staff to maximise their potential	<ul> <li>Encourage CPD.</li> <li>Ensure key skills developed to meet departmental priorities.</li> <li>Stakeholder consultation.</li> <li>Ensure and encourage information sharing.</li> <li>Involvement in cross-college working groups.</li> </ul>	
Delivering results	<ul> <li>Encourage high performance.</li> <li>Participation in setting objectives.</li> <li>Celebrate achievement.</li> <li>Encourage innovation.</li> </ul>	
Contribute to strategies that improve and enhance the learner experience	<ul> <li>Resources to support learning and teaching.</li> <li>Management of services which support the attainment, achievement, and progression of students to a positive destination.</li> </ul>	
Wellbeing. Equity and Inclusion	<ul> <li>Equality, Diversity and Inclusion initiatives.</li> <li>Celebrate diversity.</li> <li>Barriers to learning.</li> <li>Access of information.</li> <li>Equality of success.</li> </ul>	



## South Lanarkshire College's Strategic Plan

#### "2020 Vision"

#### Vision:

#### To be Scotland's leading provider of college education and training.

#### Mission

"To ensure learners are well prepared for the future by developing their skills, knowledge and understanding in a high-quality learning environment."

#### Ethos:

We believe in:

- promoting equality and diversity
- being passionate about our work
- continual improvement
- high achievement
- listening and acting on feedback
- sustainability
- community and social value
- promoting health and safety
- innovation

## **Strategic Priorities**

#### Priority 1: We aim to have satisfied students.



We will:

- 1.1 Promote equality, diversity and fairness in all our activities
- 1.2 Deliver high attainment rates
- 1.3 Provide high-quality learning experiences
- 1.4 Be creative and innovative in our approaches
- 1.5 Continue to pursue growth

#### Priority 2: We aim to deliver effective skills training.

#### We will:

- 2.1 Offer courses that are destination-driven
- 2.2 Engage with employers at local and national level
- 2.3 Nurture strong links with New College Lanarkshire
- 2.4 Develop productive partnerships with volunteering agencies and community groups
- 2.5 Align outcomes in operational plans with Government, Funding Council and other public

bodies' agendas for skills' delivery and training

2.6 Continue to have strong links with South Lanarkshire Council and contribute to targets in its single outcome agreement

2.7 Build on existing strong links with universities and other colleges for student progression

#### Priority 3: We aim to promote sustainable behaviours

#### We will:

- 3.1 Promote environmental sustainability
- 3.2 Provide opportunities for staff to develop themselves through professional learning
- 3.3 Deliver financial sustainability
- 3.4 Promote sound governance
- 3.5 Manage risks effectively
- 3.6 Provide effective leadership and management throughout the organisation

### **Managers Charter**



To achieve the 20/20 Vision and Mission employees and students of South Lanarkshire College can expect College Managers to:

- 1. Provide leadership and direction to ensure that the Strategic Priorities of the college, as agreed by the Board of Management, are achieved;
- Lead by example, be open and approachable, showing respect for the views and actions of others;
- 3. Treat all people equally and fairly;
- 4. Encourage all staff to participate in the corporate life of the college;
- 5. Ensure that communication is effective by keeping team members informed and encouraging all staff to participate in open discussions;
- 6. Empower all staff to achieve their maximum potential through appropriate support and continuing professional development;
- 7. Work in partnership with trade union representatives to ensure the college progresses in an appropriate and productive way to meet the needs of learners;
- 8. Promote a positive and dynamic image of the college;
- 9. Provide staff with appropriate support and feedback, enabling them to understand their responsibilities and acceptable practices;
- 10. Promote sustainable behaviours.